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ICANN86 Seville | PF – At-Large Operations, Finance and Budget Working Group (OFB WG)  
Thursday, June 11, 2026 – 11:45 to 13:15 CEST

MICHELLE DESMYTER

Welcome, everyone, to the At-Large Operations, Finance, and Budget Working Group call. My name is Michelle Desmyter, and I am the Remote Participation Manager for today's session. Please note that this session is being recorded and governed by the ICANN Expected Standards of Behavior and ICANN Community Anti-Harassment Policy.

During today's session, questions or comments will only be read aloud if submitted within the Q&A pod. Interpretation for today's session will include English, French, and Spanish. If you would like to speak during the session, please raise your hand in Zoom. When called upon, virtual participants will be given permission to unmute in Zoom. On-site participants will use a physical microphone to speak. Please state your name for the record, the language you will speak, if speaking a language other than English, and please speak at a reasonable pace for our interpreters.

And with this, I will now hand the floor over to Clara Craig and Bukola Oronti, OFB Working Group co-chairs. Please begin, ladies.

CLAIRE CRAIG

Thank you so much, Michelle. And as Michelle said, we have Bukola joining us online. Thank you all for being here. I know how difficult

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it is for some of you. This is the last day. For some, it's been quite a long meeting, but I'm glad that you are able to be here.

On behalf of Bukola and I, we are happy to have an OFB small p at this policy forum. And we do have some very important things that we wish to speak to. Before we get started, though, let me ask you to please get your headsets ready because we may have some comments, questions in another language. And as Michelle said, please remember to choose the language that you wish to speak in.

And let me just say that our agenda, we have three important topics on the agenda for today. The first one will be led by Bukola, and we're talking about the ALAC CIP, where we would have some short reviews from the teams that are working on some of the activities. The next item will be the speaking about or strategic priorities, the ones that we would have identified for FY26 and the work that we have done. And then I hope that we have enough time that we could look at what are our priorities for FY27.

The slides are a little packed and a little busy, but I think a lot of it are things that we would have discussed during the year, and therefore I am hoping that we should be able to go through it quickly. Let me ask everyone also to please log on to Zoom because we would have a number of polls that we would like you to respond to at various points during the presentation.

And then the third item would be the review of reviews, where we should have some feedback from Jonathan and Avri. So without further ado, let me just turn it over to -- Sorry, can you go to the

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other slide? I'm not sure. Right, concluding remarks on any other business. Hopefully we'll get to that. So on that note, let me just turn it over to Bukola, who will lead us off on the ALAC CIP and the work that is taking place. Bukola, thank you.

BUKOLA ORONTI

Thank you very much, Claire. Thank you, everyone. And I hope you're having a good time in Seville. So now moving on to the second item on the agenda, which is the ALAC CIP. And at this point, we'll be getting updates from the volunteers, ALAC volunteers, on some of the initiatives that they identified from the CIP activities for ALAC. And we have a few people that volunteer to be shepherds. And with what we have on the screen, we can see building awareness and structural consideration of global public interest in At-Large work, which Satish and Akinbo and Justine Chiu volunteered for.

Also, the other one, recent GPI framework webinar, I think that has been concluded by Justine and Avri. And also the initiate study groups to discuss applicability and application of the ICANN Global Public Interest Framework. And I think it's being worked on by Justine. Then ALAC member roles, responsibilities, and accountability expectations by Pari. And then I think there's another one from Akinbo too that he will be presenting. So I don't know who is starting first from there, but Claire, I think you can help me with that on who is leading the update here among all those that volunteered.

CLAIRE CRAIG                      This is Claire Clare, for the record. Yes, Bukola, I think the first one, Satish will speak to the first item.

BUKOLA ORONTI                      So I think we should go with that arrangement. So over to you, Satish. Thank you.

SATISH BABU                      Thanks very much, Bukola and Claire. This is Satish for the record. So for this item, the global public interest, we had a small group consisting of Adebunmi, Justine and I. We had some discussion online. What basically was pointed out was that there was a ALAC working group on the global public interest way back. It was active till about 2018-19 period, at which point it became kind of dysfunctional and dormant. So right now, when we speak about the global public interest, there was a question whether we should try to revive it or look at some other way to discuss this institutionally.

Now, Justine pointed out that a working group is a heavyweight structure. It requires a lot of time, volunteers and staff to activate it. So perhaps we may not need anything as heavyweight as a working group. So what is proposed is a study group, which is a new concept. Not really new because yesterday there was a new study group that ICANN launched on alternative route systems.

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And there was a small team identified for that. So a study group is apparently much more lightweight. It doesn't need any staff time. The volunteers can discuss among themselves. But it's got a structure as a study group. It's not just three people or four people discussing on email. So it is a kind of via media between just an email list versus a working group.

And Justine has volunteered to take it up. And she says that she can work on it from after this meeting is over, probably by July, the study group can be piloted. So the rest of us, we agree to this. And therefore, right now, the ball is in Justine's court. And this is an update. Hopefully, in July or after July, we'll have an update on this as to what really transpired in the study group discussions. Thank you. Back to you, Claire and Bukola.

BUKOLA ORONTI

Thank you very much, Satish. Thank you to your team. So we look forward to getting an update by then from the group. And I believe that will be given to us during one of our OFB calls in July. So that is noted. And next, we move on to Pari.

CLAIRE CRAIG

Sorry, Bukola. This is Claire for the record. We have a question from Maciek.

MACIEK PIASECKI

Maciek Piasecki with EURALO and a Fellow. Just a quick remark that this idea of study group fits very much into some of the

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Fellows' needs that were expressed by them in the Board meeting yesterday, where something doesn't exactly match the current PDPs, but needs to be discussed, like the impact on AI on ICANN relevant topics. So thank you.

BUKOLA ORONTI

Thank you very much, Maciek. I hope I got it right. So yes, we look forward to that. And I encourage you to join our OFB call so that when the update is being given, you can also give your input and contribute to the work being done. Thank you very much for that.

CLAIRE CRAIG

Bukola, sorry. Judith is next.

BUKOLA ORONTI

Okay, please. Go ahead, Judith.

JUDITH HELLERSTEIN

Thank you. Hi. Oh, am I presenting now on strategic? Yes. So Judith Hellerstein for the record. Eunice and I worked on the strategic priorities initiatives that I was shepherding, focusing mostly on the Strategic Objective 1, evolve and promote ICANN's multi-stakeholder model to sustain inclusive approach to internet governance. And we were looking at strategic priorities 3 and 5, which were improving stakeholder representation and improving community engagement and retention.

And we focused it also on what we put in the strategic priorities for the At-Large comments to that. And we looked at different ways of addressing the gaps in stakeholder representation, making sure that stakeholders are promoted and that volunteers are actually encouraged and promoted and their ideas are listened to. So we figured out some kind of tools that we can to make sure that everyone gets a recognition for their ideas.

And so there's different ways of trying to gain recognition. So we were looking at sometimes of getting maybe quarterly RALOs and ALAC can nominate the people from the community who've done the best work or done a great job presenting something or joining in or RALOs suggests, oh, this person has been doing such great work and then have a sort of recognition ceremony for them. Different other ways of getting newcomers and others involved where they're also looking at maybe they're presenting on some topics at a meeting and get them.

So encourage new people to apply and also to get rewarded and recognized for a lot of the work we're doing because that's often we find is that our volunteers are doing the work, but they're not getting any recognition or moving on or sometimes or encouragements or incentive to participate. So we are trying to think about these different ideas of how we can incentivize people to do something and then how do we reward them and get them some recognition, whether it's in the form of a certificate, a video

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or something else like that, just so they know that the time they spent in will be recognized by others.

And that's important for volunteers to keep the volunteers engaged. Otherwise, the newcomers may just drop out and other volunteers just drop out because they have done so much work and they don't feel like they have gotten recognized. So that's some of our points that we discussed for our initiative. But thanks. And I'm open to hear any comments that you might have. Thank you.

BUKOLA ORONTI

Thank you very much, Judith and team. Thank you for that proposition. And if I may ask, so how do you plan on pushing this forward? Is it coming in the form of a proposal or something that others can also go through and look at before we draw a conclusion on that?

JUDITH HELLERSTEIN

It's Judith Hellerstein for the record. Yeah, we plan to send a proposal out to others for the comments, but also wanted to get hear from others on what they are looking for and different ways that their RALO may be recognizing others. Because I know in Africa, in AFRALO, they have the newer people volunteer for certain topics and then they have them discuss.

So we're looking at different other ideas from other RALOs, but we feel some of them RALOs like, in AFRALO, people like certificates. Others may want other types of recognition. So we're looking at

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different ideas of how we could foster the increased stakeholder commitments and also participation.

BUKOLA ORONTI

Okay. Thank you very much for that. I see Alan's hand is up. I guess it's a question for Judith. So over to you, Alan.

ALAN GREENBERG

Thank you. I guess I question the certificate issue. I understand that we need to recognize people and acknowledge them and give them credit. I've rarely found this situation where someone will really choose to continue to work because we give them a piece of paper we printed off on the printer. Maybe I'm just unaware of some people's needs, but it seems rather artificial if that's all that's going to make the difference for them continuing to work or not.

JUDITH HELLERSTEIN

Thank you, Alan, for those comments. It's Judith Hellerstein for the record. Yeah. In some regions, that counts a lot that they recognize the extra work. They have the chairs thing now for a year. Every year, we're going to recognize the chairs. But some people who might take on extra work in the RALO or been doing a lot more policy comments than they have before, that people like, in some reasons, they like certificates, because they could, if they're in the academic world, they can showcase them and other things.

And so if that will incentivize them or make them feel rewarded, that's fine. But whatever we have something that I think would

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work to sort of recognize and formally recognize the volunteers for all their work. Thank you.

BUKOLA ORONTI

Thank you for that. I think others, I'm closing the queue. I see Avri. So I'm closing the queue after Avri. Just drop your questions and then Judy to answer it together. So just we have two minutes for that. So everybody asks your questions. And after all the questions, Judy will try and respond to that.

JUDITH HELLERSTEIN

Yes. And Amrita has a hand up in the room.

BUKOLA ORONTI

Yes, I see that. So yes. Amrita, Adebunmi, Maciek, and Avri. Just ask all your questions and then we'll respond to each other. Thank you.

AMRITA CHOUDHURY

Thank you, Bukola. Amrita, for the record. And it's just a comment. If there are many instances when people who have attended a webinar may want a certificate, however, certificate of what, will it be a value. And At-Large certificate is something. But if someone has worked on a policy proposal or many proposals, how do you quantify that someone will get a certificate for this?

Rather, if you are mentioning them as these are the pen holders who did it, if they want to go academically and show they have

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worked in a policy, that works. So I'm not really sure how a certificate will work. Many times youngsters, they collect those certificates to show, okay, I have done this, put it in the resume. But are we in the position to give certificates is the question.

BUKOLA ORONTI

Thank you. Adebunmi, please go ahead.

ADEBUNMI AKINBO

Adebunmi Akinbo for the record. I'll keep it short. First of all, there's a process. That's where she's coming from. She's speaking to a process where you say, we would like to let you know how to contribute within the community. We'll teach you how to stand up and how to be pen holders or supporting pen holders. And then you give them a certificate to appreciate them for learning that. At the end of it, they go out there to show off what they can actually do because of the certificate you have given them prior to that outing. That is why we're getting more people from Africa.

I would love to agree with Alan, but we have different demographics, different approach to education and different solution. And it's actually working in AFRALO at the moment. We're getting more people, young persons, new persons, standing out and saying, I want to be part of the process. At that point, nobody's looking for any certificate because now they're practicing what they have learned. Thank you.

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BUKOLA ORONTI

Thank you very much. So, Maciek.

MACIEK PIASECKI

Maciek Piasecki with EURALO. As someone who's not so young but needed to transition to the technology field to move on with my career, I think this kind of recognitions can be very important for people who don't yet have the credential but want to apply for an internship at a technology company or maybe go to the university and they have an interview and they need something to prove at the careers and technology sessions.

Yesterday, we spoke with people from OCTO and they said that when they're recruiting, they want to see engagement. I think this could be a great proof of that. I agree here with Amrita that this needs to be discussed. What mandate do we have for giving any certificate?

But as I understood, speaking with Judith, this could just be kind of informal award. We have different kinds of awards in ICANN, as I see and as I understood, this doesn't need to involve any resources. Basically, just something you can show when you're speaking to a recruiter that this has been acknowledged that I am engaged and in different regions of the world with different companies. Sometimes, at an interview, it's important that you are laid back and outgoing. In some regions of the world, it's more important that you have a paper that you have shown for it.

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BUKOLA ORONTI

Thank you very much, Maciek. And Avri, please.

AVRI DORIA

Thanks, Avri speaking, and I'll try not to be too repetitive. In the first instance, I agree, oh, God, yet another piece of paper, yet another dead tree. But there are really a lot of cultural differences about what is useful. Obviously, the best thing is to see what you work for come to fruition and actually see it in the real world. And I think a lot of the reason that people get disenchanted and walk away is because they work a lot on things and see nothing come of them and see them ignored.

I do agree, though, that a certificate appropriately deemed, in other words, not one that I can print off for you, but one that's signed by the CEO and the Board can have, especially within some cultural situations, a very important use. And it also is useful to someone who has an employer that says, what have you been wasting all your time on? And they can show that all those calls I've been doing during work hours, all this resulted in something, and it's easier to show a piece.

So we really have to think about, but having people stand up like props in front of a stage being clapped while everybody else is drinking wine and they don't have any is not a good idea.

BUKOLA ORONTI

Thank you very much, Avri. So thank you, everyone. Thank you, Judith. So I will suggest, apart from the team getting all our

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contributions now, so once the proposal comes out, please let's put our contributions in the document so that we can have something to work with. And so without further ado, I'll turn it over to Pari for our update. Over to you, Pari, please.

PARI ESFANDIARI

Thank you very much. Pari Esfandiari, speaking for the record. So just to give you a quick update, our current focus is on clarifying the roles, responsibilities, and institutional relationships between the ALAC and the RALOs. To do this, we have reviewed the ICANN Bylaws, the ALAC's Rules of Procedure, and the five RALO Memorandum of Understanding.

What we are pulling together is meant to be a draft for supplemental interpretive guidance to the Rules of Procedure, and we are really looking forward to further community discussion on it. So just to provide you some context, this initiative emerged from two primary work streams. First is the Continuous Improvement Program. Discussion revealed that a meaningful assessment of accountability, participation, representation, and performance requires a shared understanding of roles and relationships within the At-Large ecosystem.

Then there was the academic and governance research. The work was informed by my broader academic study research on governance and democratic participation in a bottom-up, multi-stakeholder system, using ICANN and At-Large as a case study. My

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initial draft, which featured contributions from Emilia and Nati, revealed that these issues transcend regional context.

To address this, we formed this small working group with Claire and Eunice as additional members, expanding the scope into the comprehensive document. At its core, this work reaffirms the complementary roles that make the At-Large model effective by clarifying the points that often get misunderstood, but the work is ongoing and we will discuss other issues in due course.

So the first point I would like to make, or we have discussed between ourselves and we have come to some sort of agreement, is the complementary functions of ALAC and RALO. ALAC is ICANN's official policy advisory body responsible for articulating the interests of global Internet end-users to the ICANN Board. Meanwhile, the RALOs are autonomous regional organizations that facilitate regional outreach, coordination, and community engagement, bringing together our ALSs and individual users.

The second topic is ALAC members serve as the principal policy and advisory link between the ALAC and the regional communities. They bring regional perspectives into ALAC deliberation and communicate our discussions, policy work, and advice back to the region. At the same time, the RALO facilitates that vital engagement and communication between the ALAC members and the local community.

Third, we clarify the independence of ALAC members. ALAC members are independent actors rather than instructed delegates

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of RALO leadership. While they are expected to consult and remain informed by the region, their votes and policy judgment must be exercised independently in the best interest of At-Large, ALAC and ICANN. Likewise, the relationship with RALO isn't based on supervision or reporting obligation. It's built on coordination, communication, and mutual support within the At-Large ecosystem. And I stop there. Thank you.

BUKOLA ORONTI

Thank you very much, Pari, and thank you to the team for the work done so far. Do we have any questions for Pari and her team? Amrita, your hand is up. You have the floor, please.

AMRITA CHOUDHURY

Thank you so much. And thank you, Pari, for all the work which is being done here. You know, while I do agree that ALAC members are independent, but I think as we see it, and I talk from the APRALO and our rules of procedures, we see it as while the ALAC members are independent and they can vote the way they want, but many times they have informed decisions which are made, which is from the RALO, and they represent the RALO, at least the two who are elected by the RALOs, and they are the ones who are to take it back, speak to the community there, and get the information.

So it's not as if they are independent, they are representatives from the RALO who are supposed to also take into cognizance what the community out there want and then vote accordingly.

PARI ESFANDIARI

I think actually the documents, ICANN documents are quite clear on that, that independence is quite clearly written, and I can refer you to that, and also I think the mandate of ALAC members, as I interpret, is to vote in the interest of global end users, not regional. So that interpretation and analysis sits on the shoulder of ALAC members.

AMRITA CHOUDHURY

That's fair enough, and that is where the grey area between what ALAC says and what the RALOs are saying is. And I think the entire exercise for a continuous improvement process is to remove whatever, I would say, areas where there are possible frictions. So I think we need to be flexible on both sides.

BUKOLA ORONTI

Thank you very much, Amrita. I think Alan is next on queue, so that Pari, you can respond to the two questions at the same time.

PARI ESFANDIARI

Okay, thank you. I think just to be clear, ALAC member needs to be informed, and I think RALO needs to facilitate that scenario for the ALAC member to be informed, but when it comes to decision making, it's very clear, but we can discuss it and our documents will be open to community's input. Thank you.

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BUKOLA ORONTI

Thank you. Alan, you have the floor, please.

ALAN GREENBERG

Yeah, thank you very much. I'm not asking a question, I'm giving you a historical perspective. We've had this kind of discussion for as long as I have been in ICANN, and that's 21 years now, and it's ranged from NomCom appointees have to follow the instructions of the RALO that they're in, to the other extreme of all members are independent.

I personally support the fact that each RALO appointee should be speaking on behalf of the internet community and not their region and not be directed. That being said, over the years, at least several RALOs have strongly opposed that position. So, all I'm saying is I caution you, if we're going to try to put this forward as a rule, that we make sure we get conscious approval from everyone, not just they nod their head around here and three months later say, I never agreed to that, that's stupid, that can't work. So, if we're going to proceed with it, then make sure we actually get conscious approval as opposed to no one yelled at the right moment.

BUKOLA ORONTI

Thank you. Can I give Jonathan the floor? Claire, am I free? At least the round is off.

CLAIRE CRAIG

This is Claire Craig for the record. Just want to say that we need to be sensitive of the time as we move forward, because we still have

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one other presentation, one other small team to speak, but please go ahead.

BUKOLA ORONTI

Okay, thank you. So, Jonathan, you have the floor, please.

JONATHAN ZUCK

Thank you. Jonathan Zuck, for the record here. I agree with Alan, it's a kind of a complex issue, because whether it's a rule or not, people are going to do what they're going to do. We don't know whether somebody's voting with their heart or if they're being unduly influenced by their RALO. I know in particular that I made an attempt early on in my tenure as chair to create a more merit-based travel policy, for example, and the ALAC all voted for it. Then the RALOs proceeded to start removing those people from their offices. It's a very difficult thing to vote with your conscience when the RALOs still have some control over your ability to continue in that office.

It's an interesting problem, to be sure. Certainly, I think that the ALAC members should act as liaisons in so much as they should bring information from the RALOs and take information back to the RALOs. Then we hope that they all vote with their conscience when it comes time to vote. But I don't know that a rule is going to make a difference. They're going to either do it or they're not. The power structures and the pressure points that exist will continue to exist,

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unfortunately, regardless of the rule that we put in place. That's my concern.

BUKOLA ORONTI

Thank you very much. Thank you, Pari and team. I guess when the document is out, everybody can also contribute to that and see how it goes. Finally, I'll give the floor to Akinbo for presentation on behalf of the small team. Over to you, Akinbo.

ADEBUNMI AKINBO

Thank you, Bukola. I'll try my best to be brief. I'll be going straight into the PowerPoint presentation, if you don't mind.

MICHELLE DESMYTER

Hi, Akinbo. This is Michelle. The presentation on agenda item three?

ADEBUNMI AKINBO

The link is in --

MICHELLE DESMYTER

Oh, the link. Okay. One moment, please.

ADEBUNMI AKINBO

Okay, don't worry, I'll have it right here. I'll just go straight in. We have a job on the small CIP to do about onboarding ALAC members. On my second slide, you would get to see we're currently doing an

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audit of past and present wikis and websites created to support the At-Large and ALAC activities. Forensic reporting will be shared as we progress in the delivery of the assessment and solutions to the effective impact we can all do on the ALAC.

So far, we've checked out the existing ICANN Learn courses. I'm on the third slide now. Yeah, thank you. Click that. Yeah. So, we've looked at sharing consensus. We looked at the alignment, which is constructive dialogue and unknown bias. And we're thinking of adding more value with practical facilitation, consensus declaration with activities. Same goes for Penholders Masterclass. We already have a platform that says Policy Development Guide. We'll be having real-time drafting and submission exercise. Next slide.

So, we have a timeline already laid out from one to two weeks and two to three weeks addressing different issues concerning either the scope of alignment or the leadership review. And then finally, rolling out webinars or workshops to ensure that we can get ourselves up and running. Final slide. At the moment, we're just two on that particular small team. I and my humble friend, Judith, will need more hands from the At-Large family. And we hope that you can always read this report and get back to us. Thank you.

BUKOLA ORONTI

Thank you, Akinbo. Thank you, team. So, do we have any questions for Akinbo and his team?

MICHELLE DESMYTER

Hi, Bukola. This is Michelle. I see Jonathan's hand up.

BUKOLA ORONTI

Okay, Jonathan, please, you have the floor. Oh, is that an old hand? All right. Judith, please go ahead. A minute, because our time is up.

JUDITH HELLERSTEIN

Yes, it's Judith Hellerstein, for the record. I wanted to add some of the classes we have on ICANN Learn, we also want to do similar type of classes that are virtual, but we may have live components. So, like, if we were doing one on consensus and on, we might have the ombudsman still be virtual, but be there live to answering questions virtually to the people, so that it's a more lively class, instead of just they are putting in, they are reading the sessions and listening and answering a quiz, but have an online component with a real person there to answer the questions, and maybe doing that, like, once or twice a year. Thanks.

BUKOLA ORONTI

Okay. Thank you very much, Judith, for that. So, with this, I turn it over to Claire Craig.

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CLAIRE CRAIG

Thank you so much, Bukola, and thanks, everyone, for the session. Just remember that these topics are going to be discussed regularly at our OFB calls, so we can have further input into them.

We now move to the session on FY27 strategic priorities. And let me remind those of you, everyone in the room, if you could please log on to Zoom, because we are going to be doing some polls throughout this, and we need to get your feedback, and your feedback will be done on Zoom. Again, I apologize for the amount of information that I'm going to be presenting here, but I think a lot of it you would have seen previously. Next slide, please.

So, what we're going to be doing, we will revisit the strategic priorities, and after each one, we will do a poll, and then we will review the outcomes of those priorities, and we will be asking you to rate whether we have achieved them, whether there is still work to be done, and then we will present those results at the end of that segment, and hopefully, if we have time, we will have some conversations as to how we move forward with identifying our priorities for FY27.

So, remembering that FY27 begins on July 1, 2026, and runs until June 30, 2027, so it doesn't give us a lot of time to begin to implement, but we could still continue working on some of the things from FY26 and roll them over into FY27 if need be.

Next slide, please. So, revisiting those priorities. Next slide. You would have recalled that we selected three Strategic Objectives. The Strategic Objective 1, evolve and promote ICANN's multi-

stakeholder model to sustain its inclusive approach to Internet governance. Strategic objective 3, collaborate with relevant stakeholders to evolve the Internet's unique identifier systems, and Strategic Objective 4, strengthen the stability and security of the Internet's unique identifier systems. Next slide.

Out of those, we would have selected some strategic goals and some strategies, and the goals were strategic goal 1.1, 1.2, 3.1, 3.4, and objectives associated with those, and again, we've done a lot of work on this, so I'm not going to take the time to go over it because we've gone over it at several OFB meetings. So, can we go to the next slide, please? Now, here is where there's a lot of information that will be presented. Please look at it, and then there will be a poll right after this is presented.

So, next slide, please. It's very small. So, for Strategic Objective one and strategic goal 1.1.1, I just want to go straight to some of the outcomes, and you would have seen that there were a number of things that were done. We had RALO sessions. We had sessions at ICANN meeting. We had webinars. Then, we even came up with rules of procedures for the metrics which were used for all liaisons, and hopefully, we may get something like that for our ALAC members. Who knows? We had fireside chats, and we had sessions with other stakeholders.

So, at this point, going to do a poll, and the poll is going to ask you to please – yes, I hope you have logged on now because the poll is

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going to come up now asking you to please -- let's see. It's blocking me. Are these outcomes sufficient? Yes. No. No comment.

Do the core activities or possibly initiatives need adjustments, and have key aspects been omitted? You would have known the work that has taken place. Please respond as you are aware. These questions will come up after each slide, each presentation, each strategic goal is shared. Michelle, how are we doing for responses?

MICHELLE DESMYTER

We're doing good, active. If you could please let me know when you'd like to close it. People are still voting. We could close it here in about five seconds if you'd like.

CLAIRE CRAIG

Yes.

MICHELLE DESMYTER

Thank you. Would you like me to show the results as well?

CLAIRE CRAIG

No, not at this time. We go on to the next slide. Thank you, Michelle. So, we can close this now.

MICHELLE DESMYTER

Okay. One moment, please. Please stand by.

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CLAIRE CRAIG

Okay. So, our next strategic goals for Strategic Objective 1 were 1.1, 1.3, and 1.1.4. And again, maybe I need to just refresh. And possible initiatives would have been to run an ALAC program for NextGen and Fellows in coordination with mentors, and encourage RALOs to engage with Fellows at ICANN public meetings. And out of that, we do have a number of outcomes where we would have seen the At-Large meeting with the Fellows of ICANN84 and meeting with the Fellows of ICANN85.

We also had the AFRALO capacity building, and AFRALO also met with Fellows. AFRALO had a think tank. APRALO had a readout. APRALO also met with NextGens. There was also a readout after the March meeting. So, after the two meetings, there were readouts. There was a multilingual EURALO ICANN84 readout, and there was also the LACRALO readout.

So, here, again, we go to the next slide. We do another poll to see what your thoughts were on the work that was done. Michelle, can you bring the poll up? Thank you. And we will take a minute to respond and submit your responses.

MICHELLE DESMYTER

This is Michelle for the record. Please go ahead and respond. I will be closing here in about 10 seconds. Thank you. Clara, I will be just saving all the results, and I will get them to you later.



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what has happened in your RALO as well as happened at the ALAC level.

I wish to stress here as well that most of these initiatives, especially the webinars, would have been recorded. And therefore, there is information that is available for future use if you haven't had a chance to sit in on any of these. So, we now do the poll. Please, and if you think that you are unable to respond, please say so at this point so we know that more work needs to be done in this area. And Michelle, again, we have a minute for the poll at this point.

MICHELLE DESMYTER

Thank you, Claire. Michelle, for the record, I'll let everyone know once I close it. Thank you.

CLAIRE CRAIG

Sure.

MICHELLE DESMYTER

Okay. I'll be closing it here in about five seconds. Please finish up your responses. All right. Thank you. Closing the poll.

CLAIRE CRAIG

Thank you, Michelle. We go on now to our Strategic Objective, still 1.1, but now it's strategic goal 1.2. We just have a couple more of these, so don't think it's going all morning. And that is some possible initiatives, run capacity building initiatives for ALAC, and

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ALAC positions, statements, advice development, and support the same.

Again, we've had some webinars. We had some fireside chats. We had some initiatives at the RALO levels. We had some initiatives happening at the ICANN meetings themselves, but quite a few webinars in this regard. The webinars would have been recorded, as I said previously, and so this material is, these resources and assets are available for future use. So we run the poll now on your responses these two strategic goals. One minute again, as indicated. Michelle, how are we doing for time?

MICHELLE DESMYTER

We're doing good. Just, I think people are finishing up their choices. Looks like it's come to a stop here, and I will go ahead and close the poll. Thank you, everyone.

CLAIRE CRAIG

All right, great. We're still at Strategic Objective 1, and that is 1.2 and 1.23, and here we're looking at encourage At-Large participation in global and regional internet governance events, and encourage RALOs to coordinate with regional GAC and GSE for engagement meetings. We have done a lot of that as well. APRALO, LACRALO, AFRALO, EURALO, and we have also done some work with the Applicant Support Program webinar, and some work at ICANN82 joint meeting with the GAC, and the ALAC WSIS+20

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outcomes. So again, we run the poll at this time. We have two more polls to go, just for your expectations. Michelle? Yes.

So I've just been asked a question offline as to what are the objectives, what are we voting on here? We've gone through quite a lot, and I guess I may have been not very quote unquote clear as to what these objectives are. We are looking at the work that we have done to achieve all strategic initiatives that we initially agreed to. Are you listening? And that's what we're voting on. I can't put it up again.

We've identified what our Strategic Objectives were. There were three. We're still looking at Strategic Objective 1, and we are reviewing the strategic goals that were associated with each of those Strategic Objectives, and we are looking at what will our outcomes for each of these. But again, we can discuss further at our OFB meeting. Michelle, are we ready to close?

MICHELLE DESMYTER

Yes, we are. Thank you, Claire. Ending the poll. And please stand by.

CLAIRE CRAIG

Okay. I think we have a question, Maciek ?

MACIEK PIASECKI

Maciek Piasecki, just a quick intervention. I feel some of us have trouble answering the questions when we don't see what we're

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actually commenting about. I've put in the link to the presentation in the comments if you need that. Thank you.

CLAIRE CRAIG

All right. Sorry that this was sent out a little bit late, and there were several reminders, but I understand, there is expected to be a little bit of confusion, and as I said, we will discuss this some more in OFB. But this is just to give us the temperature of how we are doing at this point in time. It's difficult to change it right now.

ALAN GREENBERG

To be clear, if the poll would come up now instead of on the blank screen that comes up later, it would be an awful lot easier to answer it.

CLAIRE CRAIG

Okay. Michelle, can you bring the poll up for this one now, please?

MICHELLE DESMYTER

Absolutely, yep.

CLAIRE CRAIG

It will block some of the things that --

MICHELLE DESMYTER

And people can move there.

CLAIRE CRAIG

Put it over to the left side. To the left side. Yes, okay. So, for this particular one, we are looking at the initiatives, the initiate campaigns for the UA readiness of organizations through ACES and encourage amplification through the RALOs and pursue collaborative opportunities with the universal acceptance working groups.

And there are two things. This one is a small one that would have been done. The At-Large UA campaign 2025, we did not proceed with that. And then the ALAC statement on the draft guidance for the advancement on the UA adoption. But as you know now, that has shifted somewhat. So, we need to hear what you think on that one as well. We could leave just about 20 seconds on this one. Okay. I guess we can close now, Michelle.

MICHELLE DESMYTER

Thank you, Claire. One moment. And all right. Go to the next slide and then I'll pull up the poll, the last one.

CLAIRE CRAIG

Sure. And this is the last one. Is this the last one? Yeah. Can you go to the next slide, please? Yeah, there we go. I think this is the last one. Yes, this is the last one, which is Strategic Objective four. And the goals were, the initiatives, build community capacity through fishing courses, encourage RALOs to use DNS abuse education as a means to broaden participation of underserved

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groups, seek, draw on data research to support decision making for mitigating DNS abuse, name collision, and end user collision risks, and convene or participate in opportunities for periodic examination of those policies.

Again, here, we had the outcomes. We had the ACES training, phishing training, which is ongoing. We also have At-Large OCTO sessions. We had sessions with OCTO at ICANN85. We had a webinar. Then there were At-Large input to GNS, so small team on DNS abuse sessions at ICANN 85 and webinars. Can we have you respond to this poll, please? We will close the poll in 10 seconds. Okay, can you close the poll and bring up the next slide, please?

MICHELLE DESMYTER

One moment, Claire.

CLAIRE CRAIG

We would begin to review what your comments were. I understand from just some of the comments that have been made that there was some confusion, and therefore, I would really like to hear your feedback probably before we go into the responses so that we get an idea of how you felt. Any comments? Okay. If there are no comments --

ALAN GREENBERG

I do have my hand up.

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CLAIRE CRAIG

Sorry, I'm not seeing it. Oh, sorry. I moved from the Zoom.

MICHELLE DESMYTER

Claire, this is Michelle for the record. We do have Alan and then Christopher as well.

CLAIRE CRAIG

Alan, please go ahead.

ALAN GREENBERG

Thank you. I guess I have a caution to say. I see on some of these objectives the demonstration of what we've done is we created a course or we ran a seminar or a fireside chat or whatever. Without a measure of what the participation or use of those were, it says we ran a lot, but it doesn't say we've accomplished anything other than us keeping ourselves busy.

When you consider we have several hundred ALSs, each of whom have N members, and we have several hundred, close to several hundred individual members, and when you look at some of these presentations we've done, when you exclude staff, when you exclude the people who are presenting, the number of actual participants there is very, very small. Yes, maybe thousands of people pull up the recording, but somehow I doubt it.

So, when we're trying to measure our success, just counting the things we did without understanding what the impact was or wasn't successful in getting new people to participate, and these

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aren't easy things to do. I recognize that. But without even attempting that or measuring it, I think we're fooling ourselves.

When I see all of the things we've done in the policy area, and look at the relatively small number of new people whose faces are showing up doing actual work, and there are some, the return on investment is really very low. I think we have to work at increasing that and not just pat ourselves on the back as we gave presentations or wrote courses.

CLAIRE CRAIG

Thank you, Alan. That's noted. I'll respond, but let me hear from Christopher. Christopher, go ahead, please.

CHRISTOPHER WILKINSON

Yes, Christopher Wilkinson for the record. By chance, this is purely accidental, I joined Alan in some of his portion. My experience is that it's possible to explain to potential newcomers what we're all doing, but the general response tends to be that's excellent, providing somebody else is doing it, because our package does not really attract a lot of attention until things go wrong.

I think the important thing to do would be to spend a little time and money, perhaps with professional input, on polling a sample of people who are not active participants, and to try and understand better why and wherefore.

My other comment in this in this relation is about the ALAC position vis-a-vis the SO/AC communities as a whole in the ICANN context.

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As some of you will have noticed in the CPWG list, there's been an active discussion about the risk that a lot of work in ALAC doesn't really get translated into ICANN policy, because of the predominance of GNSO in the overall decision-making process.

But in other respects, I certainly congratulate Claire and the staff for preparing and presenting the issues in this way. But that's a great deal of small print on the screen about subjects which people have not yet had time to prepare, and to do this survey in real time was a bit of a challenge, because personally, I didn't have time in the time allowed to actually read the detailed data and information on the slides. But that's another matter. Thank you very much, Claire.

CLAIRE CRAIG

This is Claire Craig, for the record. Thank you so much, Alan and Christopher. I'm seeing comments in the chat. Let me also say that Justine did quite a lot of work in pulling together all the work that has been done. Alan, just to respond to one of your comments, after all of the webinars, there were polls.

So we do have some information from those polls on the number of people that we would have reached and the impact that the polls may have had on them. But I hear what you're saying, we also need to measure the new persons. But what we're really trying to measure here as well is that there were some strategic initiatives

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that we set out to do and have we even made an attempt to do some of those.

Because sometimes there can be a lot of talk, but no action. And what I think would have happened in this case is that we tried to have some action to what we wanted to do. And you're saying that we just need to do a little bit more, if I'm hearing it correctly.

ALAN GREENBERG

I'm not minimizing the amount of effort and work that went into it. I participated in some of these, and it takes a lot of work. And yes, I did it because I believe we have to do these things. But if you're flashing up on a screen here and asking us to evaluate it, at least we need, in parentheses, the number of people who we know participated. There may be more who listened after the fact, but at least give us some measure of, were we successful?

Because as I said, it's easy to pat ourselves on the back for doing a lot of work. And we have done a lot of work. But ultimately, we need to have a measure of success on the original intent of what we're trying to accomplish. What we're trying to accomplish is not just have sessions, it's get the people.

CLAIRE CRAIG

Thank you. This is Claire Craig, for the record. Again, as we move forward, this is a five-year plan. We've been through the first year of the five years, so we have work to do is what you say. Can we have the next slide? And Michelle, can you begin to put the, which

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is getting our feedback, and bring the next slide up as well. Can we have the next slide, please? Right.

So we just need now to consider what our input would be. We can't do that at this point. We are almost out of time. Michelle, can I ask you to show what the feedback was, and we would share it in the mailing list so that persons can look back at it. And note that this presentation is available so that you can go back and see what was that.

MICHELLE DESMYTER

Okay. So we do have seven questions. So I have to share them individually because they're seven individual polls. So I'm going to go with the first one. And then just please let me know when you'd like me to go to the next one.

CLAIRE CRAIG

Thank you. We are saying that we would have done well in the first set of -- Michelle, so can you just go back to the first Strategic Objective, can we cycle through, not Michelle, the tech team, because I can't bring it up on my screen here while the poll is showing.

MICHELLE DESMYTER

I can go back to the slide, yeah.

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CLAIRE CRAIG

Yes, okay.

MICHELLE DESMYTER

Sorry for flipping the slide so fast, everyone.

CLAIRE CRAIG

That's okay.

MICHELLE DESMYTER

All right.

CLAIRE CRAIG

Okay, so that's the first one. We're saying 50% of you said that the outcomes were sufficient, but more than half, well, half again saying that they are unaware, they are unsure, and no, they weren't sufficient. So it's 50-50. And whether we need to make some adjustments, again, it's very close to 50-50. And the last one, have key aspects been omitted, again, that is also 50-50. Can we go to the next one and the next slide that goes with the results?

MICHELLE DESMYTER

Certainly. Let me go to the next slide first. There we go. Then I'll go to the next. This is poll two.

CLAIRE CRAIG

Strategic goal 1.1, 1.13, and 1.14, we are seeing a similar trend where for the first answer that the outcomes were sufficient, but in

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the second one, we are seeing that do the core activities initiatives need adjustment? There are 40% are saying no, and another 30% are saying they are unsure. So what needs to be done there? Can we go on to the next one? Yes, Sebastien.

SEBASTIEN BACHOLLET

I'm sorry, Madam Chair, but we are 10 minutes late, and there are other topics. We will not be able to discuss it. For me, it's a more important one. Can't you do that in the next working OFB group? Because it's quite difficult to follow what you are doing now. Sorry.

CLAIRE CRAIG

Thanks for your feedback on that, Sebastien. And I just spoke to the person who's going to speak on it. And let's move on in the interest of time. I certainly agree with you, and we will cover this in more detail at the OFB session. So thanks for that feedback. And I turn it over to Avri and Jonathan, who will speak to us about review of reviews. Avri and Jonathan, thank you.

AVRI DORIA

Thank you, Avri speaking. Jonathan, I saw you send a note that you have to leave or something. I was going to do sort of an update of where we are status-wise, but you may have an update you want to do of what your opinion is, whereas I'm going to do more of what we're up to and what we all need to do to complete the next months.

JONATHAN ZUCK

Thanks, Avri. It's shocking that you would think I would have an opinion. But it's been an interesting process with the review of reviews. And we are, as Avri will, I think, explain shortly, coming up on a time when we're going to be asked to respond via public comment to what is being proposed by the review of reviews group. And so we'll have to look carefully at how we want to respond to that.

In addition, I know Sebastian has a proposal to do something different from what's being proposed. And so how that gets interjected into the process at this point, I don't know that either, whether it's part of our public comment or through some other means.

But just generally, I think that current structure probably imposes more overhead and complexity than is necessary and has thus far sort of sidestepped the issue of implementation, which I consider to be the primary issue. In other words, the going in assumption was that if there was a problem, it was with the review teams themselves. And we're often told, well, there was a consensus to revisit this.

And if you think about where we were at that time, there was a general sort of distress or fatigue around reviews because they were packing up because the recommendations that weren't yet implemented from the previous one, etc. And I think people, there was an apathy around them that was driving people's willingness

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to put a pause on things, much more so than a bunch of specific concerns about how these reviews had taken place. But we've been moving forward as if those specific existed and were well-analyzed, and I don't think they were.

We did two listening sessions and five people spoke up at each and brought up things that then became the focus. And there's a certain irony to them. We've decided, for example, that we should scope something out in advance rather than let the team itself do the scoping. And we haven't heard about that affecting any particular review, but that's very important apparently. And yet the review that broke the back of the camel on reviews was in fact a scoping exercise in the form of the holistic review. The pilot holistic review was in fact a community effort to scope a review. And yet it was an ultimate catastrophe.

So it's these magic answers to magic problems I don't think are the path forward, but we'll discuss them further. And I'll put some points in front of us to describe what our position might be, but I think that this effort is largely pointed in the wrong direction. I think the politics of ICANN prevent it from being pointed in the right direction.

AVRI DORIA

Okay, thanks. First, I'm going to go through some of the factual stuff. I do have an opinion or two that I generally don't, but anyhow, let me start out with where we're at. We have a draft that has been fairly well discussed this week. And basically we got a fair

number of comments and we decided that the actual draft report for public comment won't be coming out until towards the end of the month, 25th of June, I think is when that one is intended to come out.

We're going to have at least two more meetings, I believe, to try and make sure that we've dealt with all the comments we've got. And I think the co-chairs and staff will be meeting a bunch before that so that we've done a first update of the report. So that was one thing I wanted to mention.

So we've got until June, but I don't think this group should be waiting until the 25th of June to start figuring out what they want to say, just so everybody knows it. Where did I put that one? Pardon me while I find the right screen. Yes, signal. Let me finish this next bit, then go to two hands up before I give my hand up. Okay. So there's language in the charter about what it means to accept.

I'll give one of my opinions. One of my opinions before about all the other reviews we had is that we didn't do what we did in the transition, which is come back to all the SOs and ACs and say, hey, do you agree with what we've done? By and large, reviews would be done in that. This review does have that particular and the language in the charter says that in the event of two or more ICANN's SOs or ACs do not support the recommendations, process is closed, and closure report is submitted to the Board. So if there's two that in overall say, nope, you guys wasted a year. This is not

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better. There's also another provision that says in the event an SO or AC does not support a limited set of recommendations, CSG may consider submitting a supplemental draft proposal.

Now we also have Sebastien did submit, but I think only to the chairs so far. No, you submitted to the whole CCG. Okay, good.

SEBASTIEN BACHOLLET

But it was not published. It's somewhere lost in the air. It's not published. Nobody received it.

AVRI DORIA

I received it. Yeah, but I didn't know whether it was sent to just me or directly. It probably went into the input on reviews, right?

SEBASTIEN BACHOLLET

Yes. And it was telling me that you need the agreement and I don't receive any agreement that it was sent to the full list of people. The people who received it, this group received it, the CPWG also and the EURALO, but CCG members didn't receive it to the official channel. And I didn't send them each individual.

AVRI DORIA

Okay, I didn't know that until now. And I'll check on that for you. If you want me to check on something, you need to let me know, just as opposed to just complaining about me. But anyway, fine. Anyhow, your report at the moment, we discussed it among the chairs, and it is a plan B. It's basically, if there is no report that we're

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working on, then yours is something to look at. I personally do not see a way to just say, oh, okay, let's substitute this report for that until the report that we're working on is completed and rejected. But we'll talk about that more in a meeting. So, oh, let me stop for now and go to the hands.

CLAIRE CRAIG

Olivier, please go ahead.

OLIVIER CREPIN-LEBLOND

Thank you very much, Claire. Olivier Crepin-Leblond speaking. And I just wanted to very briefly say that I fully am aligned with what Jonathan was saying. I have the same concerns. As you know, I also pushed for the ALAC to go against the Board changes of bylaws. And it seems that the rest of the community, I mean, from what we're seeing, either hasn't read any of this or is absolutely agreeable and happy with what's going on. And I do notice we do have a lot of people in our community that are still not happy about what's going on. We have lots of concerns.

So it's not a quick discussion we can have now, but I'm happy to take part in any discussion that will take place following up on this. We need to find a solution to what we've got here. And when you mentioned, Avri, that maybe we could stop this and find another SO/AC to say, yeah, that's it. We're done. We've lost one year. I don't want to go into this, oh, let's lose a year thing and so on. Let's try and think positive and find some solution that will actually get

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the implementation included in these discussions. Because without doing that, we have indeed wasted a year.

Unfortunately, the implementation part is the thing that takes nearly half of the time of each one of the reviews. I was in some of the reviews. It was frustrating to look back at the last iteration and then the previous one. You're looking at things that were supposed to be done eight years ago. Why was it not done? That's it. I've ranted enough, but thank you. And as I said, I'm happy to help in any way I can. Thank you.

AVRI DORIA

Thank you so much. How did we go from 20 minutes to two minutes quite so quickly? That was really quite impressive. But anyhow, there was another --

OLIVIER CREPIN-LEBLOND

Did I speak for 19? No, I didn't speak for 19.

AVRI DORIA

You must have. There's something about the way you speak that just sort of used up time. But who was the other hand? Oh, you already spoke. Oh, I guess you have more speaking to do. Please, Sebastien.

SEBASTIEN BACHOLLET

Thank you, Avri. I hope that we're able to change things in the proposal. Because if not, if we are stuck with a proposal and the

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only way to go is to say, no way, we don't want and to find a second SO/AC to do that, we will have lost time. I think the work done is useful. The output, I didn't feel that it's the right output. It's why I put another proposal. And if we are not able to switch, so be it. But I hope that we will be able to discuss and to change things. If not, if it's the only solution to say no, stop, it's not good. We will have lost time.

Therefore, let's try to find another solution. I hope that we will be able within At-Large to discuss that into detail. You have received my proposal. I don't say my proposal, it's the best one in the world. But I guess I can explain why I think it's better than the proposal made by the group. But it could be enhanced and become the At-Large position. And it will be more interesting than to say, no way, we don't want what group CCG has done. Thank you.

AVRI DORIA

Thank you so much. So anyhow, what I was suggesting is, and I thought this would be the case, is that at the next meeting we have, I'll go back and give the date. What we have to do is go through the inputs that we've gotten. So your report, assuming that it gets into that file, and I'll check on what's happening with that could indeed be discussed there. It'll be discussed there and then we'll probably move on. Just predicting what behaviors will happen.

Now, if At-Large, if ALAC wants to put forward your proposal as a replacement in their comment, then it becomes and it starts to fulfill that second node that we mentioned of if an AC or an SO

comes up with, what were the exact words? In the event that an SO or AC does not support a limited set of Recs, well, you don't support any of them, but that's beside the point. The CCG may consider submitting a supplemental draft proposal. So I think we're at the point now where A, you can read your proposal at our next meeting and argue for it and see if the rest of the CCG accepts it.

Now, being that we got to where we got to by starting out with something relatively simple and then just basically dealing with everybody's issues makes it more complicated to the point where we've lost simplicity, and I don't argue with you that we've lost simplicity, then we can go from there. But if at that point, they don't all say, yes, Sebastien, you're right, we will throw out the work we've done and replace it with yours, then we're at the point where the ALAC can put that forward as their comment, if you've convinced ALAC that that's what they want.

And I don't know that we've started that because we haven't discussed that you all haven't discussed that. You all that are ALAC that get to decide these things need to discuss it and decide if that's what you want to do with your public comment. But your public comment becomes another vehicle to put that through for the second.

So, be ready at the next meeting to basically, when we go, everybody that submitted something to the input on reviews, now's your time to discuss it. And as I say, I'll make sure that it is in that batch of stuff. I didn't realize that, A, you had sent it to that

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and then it wasn't making it through. I will check with staff and find out what happened. And I may have to ask you to send it again, but whatever. Any other questions?

CLAIRE CRAIG

This is Claire Craig, for the record. No, no, that's fine. We have some time. Claire Craig for the record. So, Avri, if I hear you correctly, are you recommending that Sebastien has two options at this point? One is to speak to the CCG about his proposal. And two, he can bring it to the OFB where we could discuss it there and determine if we want to send it forward to the ALAC as a part of a public comment.

AVRI DORIA

I'm actually suggesting that he's got available two bites at the apple. He's got the bite to go ahead before ALAC OFB has done anything and as an independent observer who has sent something to them. Now, if ALAC wants to send another note to the input on reviews before our meeting saying, yay, we support Sebastien's, then that would get read out too and that. So, he's got two bites of the apple.

One is the direct input that I talked about. And then, as I say, we may all stand up and say, oh, wow, that's the best thing I've ever tasted. We want to move to that. And the group will go with Sebastien's proposal that we throw out the other stuff and do the new one, which is possible. It could happen. But if that doesn't

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happen, then the next bite of the apple is to submit it as the ALAC alternate proposal. So, if ALAC wants to support that proposal. So, it's not a recommendation that he pick one. He gets two bites.

CLAIRE CRAIG

Thank you, Avri. Now, we're out of time. I see Alan has his hand up. So, let's give Alan the opportunity for a quick comment.

ALAN GREENBERG

I'll be very brief. As someone who, if I'm honest, has spent an awful lot of time working on things which pushed principle but were futile, ultimately, what we want is to try to affect change. Anything we propose or anything we do should be targeted at actually being able to accomplish something. Maybe not everything we want, but we have to be really careful not to push something which we know is going to be shot down by the majority of people on the group.

And I'm not saying Sebastien's proposal is that. Let's work in the real world and hope that we can get some change out of this and not be completely wasting our time, even if we're standing by our principles. Thank you.

CLAIRE CRAIG

Sebastien, half a second.

SEBASTIEN BACHOLLET

Yes, half a second. It's Sebastian speaking. Alan, you're right. And I was very interested by the comment of the GAC. And I consider

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that the comment of the GAC is better embedded in the proposal I put on the table than the one from the CCG. Therefore, let's see what will happen. I feel that we can here discuss together what could be, if you want this proposal or something else, but to do a comment from At-Large and then we will see what we can bring to the CCG group. Thank you.

AVRI DORIA

And one quick thing, then start talking to GAC about your proposal and see if you can get both of you to propose it. Thanks.

CLAIRE CRAIG

Thank you so much. Thank you, everyone. Let me see if Bukola has anything she wants to say to close.

BUKOLA ORONTI

Well, I just want to say thank you to everyone for joining today's OFB call. And thank you for all the discussions brought to the table. So for me, thank you very much. Have a nice time in serving.

CLAIRE CRAIG

Okay, everyone. Thanks for being here. Thanks, staff. Thanks to the interpreters. And I think our next session for ALAC is this afternoon at the wrap up. So looking forward to seeing you there. Have a great rest of the day. Bye-bye.

**[END OF TRANSCRIPTION]**